TO: ALA Executive Board

RE: ALA Membership Report

## ACTION REQUESTED/INFORMATION/REPORT:

Information report

## ACTION REQUESTED BY:

Melissa Walling, CAE, IOM, Director, Membership Development and Customer Service.

## CONTACT PERSON:

Melissa Walling, mwalling@ala.org, ext. 2159

## DRAFT OF MOTION:

N/A

DATE: October 4, 2019

## BACKGROUND:

Final report on FY2019 membership dues and budget performance; FY20 dues rates and FY20 focus areas; membership data \& statistics;

## ATTACHMENTS:

Report and additional membership information

ALA Membership Dues (FY19 Year End):
Total Revenues Budgeted/Actual/Remaining: $\quad \$ 5,391,800 \quad \$ 5,309,136 \quad \$(82,664)$
Total Expenses Budgeted/Actual/Remaining:

| $\$ 100,000$ | $\$ 101,716$ | $\$(1,716)$ |
| :--- | :--- | :--- |
| $\$ 5,291,800$ | $\$ 5,207,420$ | $\$(84,380)$ |

We had a negative variance on membership dues of $\$ 84,380$ or $2 \%$ for FY19. A portion was due to processing errors related to the e-commerce system. These errors were fixed over the summer and half of the miscalculated funds were credited back to the account by the provider; however, we lost $\$ 24,378$ in membership dues revenue which will not be recovered. This issue was corrected in May of 2019 and should not have any future impact on dues revenue.

The remaining loss of $\$ 60,002$ is due to the reduction in membership recruitment activities in FY 19 . The membership team was down two key positions during the year which impacted the team's ability to focus on recruiting new members to the association. The result was that we recruited $6.53 \%$ less individual members and $7.14 \%$ less organizational members than in FY18 which was reflected in our membership revenue. We concluded FY19 with a fully staffed team.

## Individual Memberships:

We are ending FY19 with $\mathbf{5 0 , 6 4 9}$ personal (individual) members and $\mathbf{5 6 , 0 4 9}$ total members. While that is a $3.14 \%$ decline from FY18 where we had 57,866 total members, our membership numbers are lower in the odd years because of the Division conference cycle. A more accurate comparison is to FY17 when we had 50,570 individual members and 56,286 total members. The comparison to FY17, reflects only a slight decline in our total membership, and a slight increase in our individual members. Our largest area of growth remains student members which now represent $16 \%$ of our individual members ( 8,282 members).


## Organizational and Corporate Memberships:

Group memberships had growth, (6.79\%) which are the United for Libraries Members, while Non-Profits grew (9.02\%). Large Libraries also had growth. Very Small, Small, Medium, Very Large Library, Chapter, State and Corporate memberships are down. International organizational memberships stayed the same.

Division Memberships (represents member counts through end of fiscal year):
We are ending FY19 with 50,313 Division members. Overall, ALA had a $2 \%$ decline in memberships in Divisions when compared to FY17, and a $4.7 \%$ decline when compared to FY18. Three Divisions experienced growth this year - AASL had a $0.66 \%$ growth in membership due to growth in student members, ASGCLA had a $19.32 \%$ growth due to a merger with FAFLRT and UNITED had a 4.91\% growth.

| End of Fiscal Year | AASL | ACRL | ALCTS | ALSC | ASGCLA | LITA | LLAMA | PLA | RUSA | UNITED | YALSA | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2010 | 8,259 | 12,126 | 4,149 | 4,001 | 813 | 3,412 | 4,346 | 10,408 | 4,265 | 1,168 | 5,296 | 58,243 |
| 2011 | 8,000 | 12,478 | 4,178 | 3,886 | 775 | 3,444 | 4,080 | 9,053 | 4,135 | 1,458 | 5,309 | 56,796 |
| 2012 | 7,392 | 11,829 | 3,920 | 3,883 | 715 | 3,258 | 4,086 | 9,616 | 3,898 | 1,287 | 5,167 | 55,051 |
| 2013 | 7,362 | 11,944 | 3,826 | 3,894 | 796 | 3,116 | 4,022 | 8,488 | 3,740 | 1,267 | 5,092 | 53,547 |
| 2014 | 7,285 | 11,010 | 3,649 | 3,992 | 771 | 2,900 | 3,771 | 8,927 | 3,457 | 1,200 | 5,129 | 52,091 |
| 2015 | 6,896 | 11,181 | 3,563 | 3,921 | 797 | 2,720 | 3,675 | 7,792 | 3,368 | 1,130 | 5,084 | 50,127 |
| 2016 | 6,610 | 10,592 | 3,407 | 4,096 | 805 | 2,595 | 3,654 | 8,840 | 3,264 | 4,362 | 4,973 | 53,198 |
| 2017 | 6,449 | 10,495 | 3,348 | 4,183 | 758 | 2,467 | 3,654 | 7,779 | 3,133 | 4,494 | 4,765 | 51,525 |
| 2018 | 7,242 | 10,260 | 3,209 | 4,320 | 766 | 2,370 | 3,630 | 9,392 | 2,961 | 4,052 | 4,612 | 52,814 |
| 2019 | 7,290 | 10,157 | 3,072 | 3,950 | 914 | 2,134 | 3,555 | 7,893 | 2,798 | 4,251 | 4,299 | 50,313 |
| Year Over <br> Year | Increase | Decrease | Decrease | Decrease | Increase | Decrease | Decrease | Decrease | Decrease | Increase | Decrease | Decrease |
| $\begin{aligned} & \text { Variance } \\ & 2017- \\ & 2019 \\ & \hline \end{aligned}$ | 13.0\% | -3.2\% | -8.2\% | -5.6\% | 20.6\% | -13.5\% | -2.7\% | 1.5\% | -10.7\% | -5.4\% | -9.8\% | -2.4\% |

Round Table Memberships (represents member counts through end of fiscal year):
Total Round Table membership has grown the past few years and we now have nearly 18,000 Round Table members. Round Tables have grown by $17 \%$ when compared to FY17 and experienced an increase since FY18 as well. The largest Round Table is the Social Responsibilities Round Table (SRRT) with 1,872 members and our newest Round Table, Graphic Novel and Comics Round Table (GNCRT) has grown to nearly 800 members. Sustainability Round Table has grown significantly due to offering complimentary student memberships.

Based on our end of year personal membership counts, all Round Tables with at least 506 total members will be entitled to elect a Councilor and GNCRT will be able to elect a Councilor for the first time.

| End of <br> Fiscal Year | EMIERT | ERT | FMRT <br> (VRT) | GAMERT | GNCRT | GODORT | IFRT | IRRT | LEARNRT | LHRT |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| $\mathbf{2 0 1 0}$ | 603 | 616 | 241 |  |  | 917 | 1515 | 1861 | 366 | 497 |
| $\mathbf{2 0 1 1}$ | 566 | 626 | 534 |  |  | 876 | 1453 | 1846 | 343 | 472 |
| $\mathbf{2 0 1 2}$ | 562 | 590 | 529 | 251 |  | 826 | 1311 | 1862 | 326 | 431 |
| $\mathbf{2 0 1 3}$ | 580 | 531 | 456 | 348 |  | 762 | 1222 | 1858 | 334 | 425 |
| $\mathbf{2 0 1 4}$ | 581 | 521 | 412 | 402 |  | 726 | 1144 | 1793 | 301 | 378 |
| $\mathbf{2 0 1 5}$ | 604 | 521 | 418 | 474 |  | 698 | 1118 | 1708 | 276 | 370 |
| $\mathbf{2 0 1 6}$ | 637 | 504 | 407 | 502 |  | 633 | 1111 | 1681 | 291 | 352 |
| $\mathbf{2 0 1 7}$ | 800 | 478 | 467 | 650 |  | 602 | 1244 | 1641 | 340 | 389 |
| $\mathbf{2 0 1 8}$ | 918 | 408 | 591 | 753 |  | 551 | 1254 | 1698 | 382 | 405 |
| $\mathbf{2 0 1 9}$ | 954 | 374 | 664 | 745 | 788 | 544 | 1250 | 1582 | 417 | 431 |
| Year Over <br> Year Trend | Increase | Decrease | Increase | Decrease | Increase | Decrease | Decrease | Decrease | Increase | Increase |
| Variance <br> $2017-2019$ | $19 \%$ | $-22 \%$ | $42 \%$ | $15 \%$ | $100 \%$ | $-10 \%$ | $0 \%$ | $-4 \%$ | $23 \%$ | $11 \%$ |


| LIRT | LRRT | LSSIRT | MAGIRT | NMRT | RMRT | RRT (GLBTRT) | SRRT | SORT | SUSTRT | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1514 | 1553 | 510 | 347 | 1917 |  | 914 | 1409 | 160 |  | 15671 |
| 1591 | 1505 | 442 | 318 | 1945 | 115 | 914 | 981 | 160 |  | 15453 |
| 1516 | 1333 | 446 | 301 | 1709 | 158 | 913 | 882 | 133 |  | 14705 |
| 1602 | 1259 | 471 | 329 | 1515 | 183 | 943 | 861 | 150 |  | 14314 |
| 1497 | 1141 | 399 | 297 | 1436 | 202 | 930 | 785 | 137 | 150 | 13610 |
| 1533 | 1143 | 351 | 302 | 1206 | 215 | 1063 | 971 | 148 | 193 | 13620 |
| 1504 | 1140 | 330 | 298 | 1085 | 223 | 1114 | 1078 | 140 | 237 | 13566 |
| 1653 | 1252 | 406 | 297 | 1262 | 248 | 1295 | 1445 | 148 | 362 | 15353 |
| 1769 | 1354 | 419 | 268 | 1487 | 295 | 1414 | 1809 | 180 | 900 | 16855 |
| 1784 | 1311 | 418 | 266 | 1426 | 321 | 1457 | 1872 | 188 | 1141 | 17933 |
| Increase | Decrease | Decrease | Decrease | Decrease | Increase | Increase | Increase | Increase | Increase | Increase |
| 8\% | 5\% | 3\% | -10\% | 13\% | 29\% | 13\% | 30\% | 27\% | 215\% | 17\% |

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## FY20 Membership Dues Update

Effective September 1, 2019, the ALA Executive Board approved an FY20 membership dues increase that went into effect. To provide context, in the 2018 election ALA members voted (7,420 (72.2\%) to $2,862(27.8 \%)$ ) to establish a fiveyear personal dues adjustment mechanism not to exceed the percentage change in the national average Consumer Price Index (CPI) beginning with FY19 dues and running through FY23. Personal member dues are to be reviewed by the ALA Executive Board annually.

The FY20 budget for ALA membership dues was developed with a $2.2 \%$ CPI adjustment and is as follows:

| Member Type | FY20 Dues |
| :---: | :---: |
|  |  |
| $1^{\text {st }}$ Year | $\$ 74$ |
| $2^{\text {nd }}$ Year | $\$ 112$ |
| $3^{\text {rd }}$ year + | $\$ 148$ |
| Student | $\$ 39$ |
| Earning $<\$ 30,000$ | $\$ 53$ |
| Support Staff | $\$ 53$ |
| Retired | $\$ 53$ |
| Associate | $\$ 67$ |
| Trustee | $\$ 67$ |
| Friend | $\$ 67$ |
| International | $\$ 89$ |

The membership dues for the joint student membership program with ALA Chapters will remain at $\$ 42$ for the upcoming year. Two additional chapters have joined the program, Illinois Library Association and Wyoming Library Association, bringing the total number of participating chapters to 48.

## FY20 Activities and Focus Areas

The key drivers of dues revenue are membership retention, recruitment and engagement. The membership team has a plan in place for FY20 which focuses on these three key areas and we have some successes to celebrate. In the area of membership retention, we have engaged an outside firm to conduct personal phone calls to unpaid members prior to their membership lapsing. This program will begin this fall and $42 \%$ of associations indicate that a phone call is one of their top three drivers of membership revenue. We are also continuing our work with IT to expand installment and autorenewal options.

With membership engagement, the ALA new member welcome emails are now sent daily, Divisions are also typically sent daily, and the Round Table welcome emails are sent every Friday. This standardization builds a cohesive membership experience and provides us with analytics about engagement which we will use to evolve the communications over time. Lastly, membership recruitment efforts are underway and we have a dedicated Member Promotions Task Force which will meet at Midwinter to discuss membership best practices across all Divisions and Round Tables. We have also included "join" messages on ALA Editions/Neal-Schuman promotions and are working with our conference teams (both ALA and Divisions) to encourage joins with conference attendance.

## Membership Data \& Statistics - End of FY19

| Count of Personal (Individual) Members: | 50,649 |
| :--- | :--- |
| Count of Organizational Members: | 5,248 |
| Count of Corporate Members: | 152 |
| Total: | 56,049 |



## Division and Round Table Memberships

For our individual members, $35 \%$ of them are in neither a Division or a Round Table. For those who choose to join a Division or Round Table, they primarily join only one. Regular Members (our largest membership type) primarily choose to become Division members. 77\%\% of Regular Members have joined a Division; whereas 20\% of Regular Members are members of a Round Table.

## Division Engagement - All Individual Members

$60 \%$ of individual members are in a Division

- $68 \%$ are in 1 Division
- $24 \%$ are in 2 Divisions
- $8 \%$ are in 3 or more Divisions


## Round Table Engagement - All Individual Members

$20 \%$ of personal members are in a Round Table

- $63 \%$ are in 1 Round Table
- $21 \%$ are in 2 Round Tables
- $16 \%$ are in 3 or more Round Tables


## Average Price Per Member:

The average dues paid per member metric compares our total individual members to our total individual dues revenue and draws comparisons. The dues paid per member grew this year to $\$ 91.66$ which is likely due to the increase in Student Memberships. Since our Student Members pay either \$39 in revenue, or $\$ 21$ (if they are also joining the chapter), the dues received is significantly lower than a Regular Member. As noted above, our Student Members have grown to be $16 \%$ of our individual membership and Continuing Members ( $\$ 0$ memberships) are $8.8 \%$ of individual membership.

|  | FY2015 | FY2016 | FY2017 | FY2018 | FY2019 |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Average dues amount per paid | $\mathbf{\$}$ | $\mathbf{\$}$ | $\mathbf{\$}$ | $\mathbf{\$}$ | $\mathbf{\$}$ |
| personal member (includes LIFE) | $\mathbf{9 0 . 2 2}$ | $\mathbf{9 2 . 6 9}$ | $\mathbf{9 0 . 2 8}$ | $\mathbf{8 8 . 8 4}$ | $\mathbf{9 1 . 6 6}$ |
| Average personal dues amount <br> including free memberships | $\mathbf{\$}$ | $\mathbf{\$}$ | $\mathbf{\$}$ | $\mathbf{\$}$ | $\mathbf{\$}$ |

## Counts of Student Members



